SECOND EDITION

## LEADING IN A CULTURE OF CHANGE

MICHAEL FULLAN

JE JOSSEY-BASS

Wiley Brand

## Contents

## Preface to the Second Edition ix

- 1. Making Complexity Work 1
- 2. Moral Purpose 19
- 3. Nuance: Understanding Change 41
- 4. Relationships, Relationships, Relationships 63
- 5. Knowledge Building and Deep Learning 91
- 6. Coherence Making 117
- 7. Leadership for Change 135

References 155

About the Author 163

Acknowledgments 165

Index 167